

Key figures Group Holcim January-June		2010	2009	+/-%	+/-% like-for-like
Annual cement production capacity	million t	208.0	202.9 ¹	+2.5	+2.5
Sales of cement	million t	67.8	65.1	+4.1	+2.8
Sales of mineral components	million t	1.7	1.5	+13.3	0.0
Sales of aggregates	million t	73.2	62.5	+17.1	-0.5
Sales of ready-mix concrete	million m ³	21.9	19.3	+13.5	0.0
Sales of asphalt	million t	4.4	4.3	+2.3	+2.3
Net sales	Million CHF	10,902	10,082	+8.1	-0.8
Operating EBITDA	million CHF	2,343	2,143	+9.3	+2.0
Operating EBITDA margin	%	21.5	21.3		
EBITDA	million CHF	2,431	2,349	+3.5	
Operating profit	million CHF	1,416	1,306	+8.4	+1.0
Operating profit margin	%	13.0	13.0		
Net income	million CHF	611 *	787	-22.4	-24.9
Net income margin	%	5.6 *	7.8		
Net income – shareholders of Holcim Ltd	million CHF	331 *	527	-37.2	-40.0
Cash flow from operating activities	million CHF	906	805	+12.5	+2.7
Cash flow margin	%	8.3	8.0		
Net financial debt	million CHF	14,075	13,833 ¹	+1.7	+3.9
Total shareholders' equity	million CHF	22,337	22,044 ¹	+1.3	
Gearing ²	%	63.0	62.8 ¹		
Personnel		83,108	81,498 ¹	+2.0	+2.0
Basic earnings per share ³	CHF	1.03	1.88	-45.2	
Fully diluted earnings per share ³	CHF	1.03	1.88	-45.2	

Principal key figures in USD (illustrative)⁴

Net sales	million USD	10,094	8,922	+13.1	
Operating EBITDA	million USD	2,169	1,896	+14.4	
Operating profit	million USD	1,311	1,156	+13.4	
Net income – shareholders of Holcim Ltd	million USD	306 *	466	-34.3	
Cash flow from operating activities	million USD	839	712	+17.8	
Net financial debt	million USD	13,032	13,430 ¹	-3.0	
Total shareholders' equity	million USD	20,682	21,402 ¹	-3.4	
Basic earnings per share ³	USD	0.95	1.66	-42.8	

Principal key figures in EUR (illustrative)⁴

Net sales	million EUR	7,624	6,721	+13.4	
Operating EBITDA	million EUR	1,638	1,429	+14.6	
Operating profit	million EUR	990	871	+13.7	
Net income – shareholders of Holcim Ltd	million EUR	231 *	351	-34.2	
Cash flow from operating activities	million EUR	634	537	+18.1	
Net financial debt	million EUR	10,663	9,284 ¹	+14.9	
Total shareholders' equity	million EUR	16,922	14,795 ¹	+14.4	
Basic earnings per share ³	EUR	0.72	1.25	-42.4	

¹ As of December 31, 2009.

² Net financial debt divided by total shareholders' equity.

³ EPS calculation based on net income attributable to shareholders of Holcim Ltd weighted by the average number of shares.

⁴ Statement of income figures translated at average rate; statement of financial position figures at closing rate.

* Including a non-recurring cash-neutral tax charge of CHF 186 million in connection with the restructuring of the Group's interests in North America.